

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)  
THURSDAY, 19 JULY 2007**

**Present:**

<b>Councillor George Meehan</b>	Haringey Council
<b>Councillor Nilgun Canver</b>	Haringey Council
<b>Councillor Brian Haley</b>	Haringey Council
<b>Councillor Isidoros Diakides</b>	Haringey Council
<b>Councillor Lorna Reith</b>	Haringey Council
<b>Dr Ita O'Donovan</b>	Haringey Council
<b>Richard Sumray</b>	Haringey Teaching Primary Care Trust
<b>Simon O'Brien</b>	Metropolitan Police
<b>Yolande Burgess</b>	Learning and Skills Council
<b>Deborah Cohen</b>	Mental Health Trust
<b>Paul Head</b>	College of North East London
<b>Rachael Hughes</b>	Bridge NDC
<b>Michael Jones</b>	Homes for Haringey
<b>Stanley Hui</b>	HAVCO & Enterprise Partnership Board
<b>Mun Thong Phung</b>	Well Being Partnership Board Representative

Observers & Guests

LBH - Zena Brabazon, Richard Burbidge, Mary Connolly, Jan Doust, Margaret Gallagher, Eve Pelekanos, Jamie Robinson, Patricia Walker, Michelle Alexander.

GOL –Helen Barry

HAVCO –Pamela Pemberton

PCT –Gerry Taylor, Vicky Hobart

<b>MINUTE NO.</b>	<b>SUBJECT/DECISION</b>	<b>ACTION BY</b>
<b>HSP19.</b>	<b>APOLOGIES AND INTRODUCTIONS (AGENDA ITEM 1)</b>	
	Apologies were received from the following HSP members:	
	David Lammy MP	
	Lynne Featherstone MP	
	Tracey Baldwin - Gerry Taylor substituted	
	Markos Chrysostomou	
	John Egbo	
	Dixie-Ann Joseph	
	Enid Legister	
	Sharon Shoosmith - Jan Doust substituted	
	Walter Steel	

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<p><b>HSP20.</b></p>	<p><b>URGENT BUSINESS:</b></p> <p>The Chair agreed to receive the following report from HAVCO under Item 11 of the agenda:</p> <p>‘Community Engagement Systems for the Haringey Strategic Partnership: Revised Proposal to Develop Haringey Community Link’</p>	
<p><b>HSP21.</b></p>	<p><b>MINUTES:</b></p> <p><b>RESOLVED:</b></p> <p>That the minutes of the 22 May 2005 be confirmed as a correct record of the meeting and signed by the Chair.</p>	
<p><b>HSP22.</b></p>	<p><b>ANNUAL PERFORMANCE ASSESSMENT FOR 2006-7 (AGENDA ITEM 5)</b></p> <p>The Board received HSP’s Annual Performance Assessment for 2006/07. The document set out the main areas of success across the six themes, including performance against targets and project innovation.</p> <p>The final version of the document had to be submitted to the Government Office for London (GOL) by 20 July 2007. It was noted that GOL had asked for an Assessment to be provided within the document. However, as this was a transitional year, a ‘light touch’ approach was being taken the traffic light system would not be used.</p> <p>The Board discussed the document and partners made comments in relation to the following areas:</p> <ul style="list-style-type: none"> <li>• <u>Climate Change</u> –no reference was made to the Thermal Loss Survey and it was suggested that this should be included.</li> <li>• <u>Arms Length Management Organisation (ALMO)</u> –where the Assessment made reference to funding that <u>would</u> be made available if the AMLO was awarded a two star rating by the Audit Commission, it was agreed that wording within the document should be amended to reflect that this <u>may</u> be made available. At present the document stated that £231M would be made available to the ALMO if the rating was achieved.</li> <li>• <u>Crime &amp; Disorder</u> –achievements that were referred to subsequently were not referred to within the Overview given at the beginning of the document and it was suggested that this should be amended to reflect these.</li> </ul> <p><b>RESOLVED:</b></p> <p>That, subject to the amendments listed above, the HSP Annual</p>	<p>H. Part</p>

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	Performance Assessment for 2006/07 be approved.	
<b>HSP23.</b>	<p><b>PERFORMANCE MONITORING: (AGENDA ITEM 6)</b></p> <p>The Board was presented with the Community Strategy Scorecard, which set out performance monitoring information for the first quarter of the year.</p> <p>Also included within the report were:</p> <ul style="list-style-type: none"><li>• The draft Risk Assessment of the LAA outcomes and targets</li><li>• A 'Traffic Light' performance assessment of the LAA Stretch Targets</li><li>• A Financial Summary of the LAA for 2007/08</li></ul> <p>The Board was advised that the scorecard contained performance data on the main targets and indicators, some of which required perception surveys and proxy measure that were yet to be developed.</p> <p>It was noted that officers had experienced some difficulties collecting data and as a result the information provided in parts of the report was not up to date.</p> <p>Significant improvements had been made in relation to Litter and Cleanliness. Areas such as Education and rising unemployment rates needed to be addressed. There had also been a rise in the level of reported crime. However, there had been a reduction in the instances of personal robberies and the number of children and young people killed in the Borough.</p> <p>It was noted that improving performance against Crime &amp; Disorder targets for 2007/08 may prove difficult as there had been a significant reduction in crime last year. In order to achieve these targets all of the Partners would need to work together to address vehicle crime by checking parking permits, blue badge permits and disabled permits.</p> <p>In response to queries regarding the status of the target in relation to Reducing Waste to Landfill and Increasing Recycling, the Board was advised that this was now green in all areas. The Board was also informed that there had been no further indication from GOL as to when the Pump Priming Grant for the stretch targets would be released. Officers had been advised that GOL was still waiting for the Treasury to release the money for this.</p> <p>The Chair noted that officers had continued to have difficulties in obtaining up to date performance data and he reminded the Board that in order for officers to produce an accurate and complete document, they were dependent on partners supplying information in a timely manner, accordance with deadlines. He asked that partners remind the relevant officers within their organisations that deadlines should be adhered to.</p>	

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	<p>It was suggested and agreed that each Partner should nominate a lead officer to be the contact point for the collection of data.</p> <p>It was noted that performance in areas where there was a clear lead partner had been particularly good. However, performance in relation to the NEETS, for example, was still very poor. It was suggested that pressure should be placed on to GOL for Job Centre Plus to be more engaged in tackling NEETS/Worklessness.</p> <p>There was a general consensus that this would be beneficial and it was agreed that Job Centre Plus should be invited to give a presentation on their work in relation to Worklessness. The Chair also agreed to raise this issue at a meeting he was having with the Minister for Skills on 20 July.</p> <p>In response to concerns regarding the target in relation to reducing smoking, it was noted that the PCT had written to the Minister expressing its concerns regarding the achievability of the target.</p> <p>It was proposed that the LAA Partnership Group should be re-established in order to determine the final thirty-five LAA targets. There was general support for this proposal, with the caveat that the Group should not duplicate the work of the Performance Management Group.</p> <p>The Chair thanked officers for their work in compiling the reports.</p> <p><b>RESOLVED:</b></p> <ul style="list-style-type: none"> <li>i) That the end of year performance data for 2006/07 and the first quarter data for 2007/08 be noted.</li> <li>ii) That the Chair write to the Secretary of State to express concern at the delay in releasing the Pump Priming Grant</li> <li>iii) That it be noted that the Draft LAA Risk Assessment, would be sent to GOL as part of the HSP self assessment</li> <li>iv) That, with the proviso that work first be carried out to assess whether duplication of the work currently carried out by the Performance Management Board would occur, the LAA Partnership Group be re-established</li> <li>v) That each Partner agency and the relevant division within the Council should nominate a lead officer to be the contact point for the supply of performance monitoring data to the partnership</li> </ul>	<p>Cllr Meehan</p> <p>H. Part</p>
<p><b>HSP24.</b></p>	<p><b>HSP SEMINAR AND 35 INDICATIVE PARTNERSHIP TARGETS (AGENDA ITEM 7)</b></p> <p>The Board received a report setting out the improvement targets that were identified by partners at the seminar held on 29 June.</p> <p>The seminar had been used to address the broad strategic agenda for</p>	

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	<p>the partnership including the obligation on the HSP to deliver the Sustainable Community Strategy and Local Area Agreement (LAA). Groups representing each of the six thematic boards were tasked with identifying six improvement targets, which would make the biggest difference to Haringey residents.</p> <p>As part of the seminar Council officers and partners also identified ways of delivering the strategic priorities that had been identified.</p> <p>Based on discussion at the seminar an initial list of twenty-one LAA improvement targets were identified. As the HSP was required by GOL to determine thirty-five targets, a further fourteen targets had to be agreed.</p> <p>The Board was advised that discussion had taken place with GOL regarding the setting of the remaining targets. It was suggested that the LAA Partnership Group, previously discussed, be used to advise the Board on the setting of these. Previous concerns regarding the duplication of work carried out by the Performance Management Group were reiterated. It was agreed that an assessment should be made, prior to the re-establishment of the Group, to determine whether duplication would occur.</p> <p><b>RESOLVED:</b></p> <ul style="list-style-type: none"> <li>i) To note the priority improvement targets that were identified at the HSP Seminar</li> <li>ii) To approve the targets as the basis of the indicative list of thirty-five improvement targets for submission to GOL</li> </ul>	H. Part
HSP25.	<p><b>TOPIC PRESENTATION: DEVELOPING WORLD CLASS PRIMARY CARE IN HARINGEY (AGENDA ITEM 8)</b></p> <p>The Board received a presentation from the PCT regarding a consultation document on the development of Primary Care Services in Haringey.</p> <p>The Board was advised that the current model had been devised in the 1940's and 50's. In order to provide the level of quality and integration of care required to provide a world-class service, the model required development and modernisation.</p> <p>It was noted that the service provided and the general level of health amongst people living in the Borough varied significantly. In order to address this the following had been identified as key areas for change:</p>	

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- Narrowing the 'health gap'
- Achieving great consistency across services
- Improving the patient experience
- Integrating services to better manage resources

As part of the strategy a number of 'Super Health Centres' were being formed, which would provide a wider range of services with better facilities and longer opening hours than existing primary care services. Under this model six new super health centres would be formed and £3.7m of funding would be provided for primary care services. The development of World Class Primary Care in Haringey was a ten year strategy and progress would be reviewed after the first five years to assess whether any elements required amendment.

It was noted that two further centres would also be developed at the two main acute Hospitals serving the Borough –North Middlesex and the Whittington. The Board was informed that these proposals and the strategy in general was consistent with Primary Care developments as advocated by Dr Ara Darzi and the Government's recent Review.

The Board discussed the proposals for reform and concerns were raised regarding the possible distance that some residents, particularly those in living in more deprived areas, would have to travel to access services, which were currently provided by their local GP.

In response to questions, the Board was advised that opportunities to provide a range of services within each site were being identified and that the role of social care was recognised as being crucial. It was noted that the Well-Being Strategic Framework was also being put together at present and that this provided a good opportunity to align both strategies.

The Board discussed the need to ensure that transport links to each of the six new sites were accessible. It was confirmed that a mapping exercise of transport routes would be carried out when the implementation phase of the strategy commenced.

Board members also queries whether the walk-in centre at the North Middlesex Hospital would be retained as it had been specifically developed in response to people not registered with a GP and the use of Accident and Emergency Services.

The Board was advised that GP's surgeries could eventually be abolished and Super/Poly Health Centres would provide GP services. However, as previously stated, progress in relation to this would be assessed after the first five years and any necessary adjustments would be made to reflect the current position.

It was noted that a Health Equity Audit would be carried out and would

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	<p>inform the location and types of services to be provided at each of the Super Clinics.</p> <p>The Board discussed the identification of potential sites for the Super Health Centres and it was noted that there may be difficulties in locating sites, due to the emphasis the Government currently placed on providing sites for housing. It was noted that the consultation period was until 19 October and that a number of events, presentations and meetings were to be held. It was requested that the consultation should bear in mind Haringey's particular ethnic minority communities and opportunities to ensure their views were taken into account.</p> <p>In connection to this the Chair referred to a number of forthcoming meetings he would be having with Ministers and asked that he be provided with a version of the map used in the presentation for use at those meetings. He also emphasised the need for the PCT to speak to the Council regarding the availability of sites in order to secure the early delivery of the proposed Super Health Centres.</p> <p><b>RESOLVED:</b></p> <p>That the Primary Care Trust be thanked for their presentation and the draft consultation document be noted.</p> <p>That the Board should be kept informed of developments in relation to the strategy.</p>	
<p><b>HSP26.</b></p>	<p><b>IMPLEMENTING THE HSP REVIEW: PROGRESS UPDATE (AGENDA ITEM 9)</b></p> <p>The Board received a report that provided an update on the progress that had been made in implementing the recommendations of the independent HSP Review and the action that was planned over the coming months.</p> <p><b>RESOLVED:</b></p> <p>That the progress made in implementing the recommendations of the HSP Review be noted.</p>	
<p><b>HSP27.</b></p>	<p><b>THEME BOARD UPDATES: (AGENDA ITEM 10)</b></p> <p>In addition to the written updates from the Thematic Partnership Boards, the following verbal updates were provided.</p> <p><b>Better Places Partnership:</b></p> <p>Councillor Haley had been appointed as Chair of the Partnership and further discussion was to take place regarding the Partnership's Terms</p>	

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of Reference at its next meeting.

**Safer Communities Executive Board:**

At the Boards last meeting an update on Terrorism had been received and GOL had given an evaluation of Peace Week. An update had also been provided from Connexions in relation to youths returning to work.

The Safer Neighbourhood Teams and Ward Panels continued to work well and there had been a reduction in overall crime over the last year.

In response to a question raised by Councillor Reith, the Chief Executive indicated that she would discuss with her outside the meeting GOL's evaluation of the London Week of Peace. It was noted that Councillor Canver, the Chief Executive and Jean Croot (Head of Safer Communities) were on the Board of the pilot for which Haringey had been selected in connection with the Community Justice Courts.

**Children and Young People's Strategic Partnership Board:**

Nothing further to note.

**Enterprise Partnership Board:**

Nothing further to note.

**Haringey Well-Being Partnership Board:**

It was noted that Richard Sumray had been appointed as Chair and that Mun Thong Phung had been appointed as Vice-Chair of the Board for the current year. The Well-Being Strategy had been discussed by the Board and was now being consulted upon.

**Integrated Housing Board:**

The inaugural meeting of the Board was being held on 23 July. It was noted that the Board was working towards a medium term integrated Housing Strategy for the Borough with a three year Action Plan. The following suggestions were put forward by members of the Board for consideration by the IHB:

- Mechanisms for bringing unoccupied houses back into use more quickly.
- Opportunities where a more joined up approach could be taken, for example, using the renovation of properties as means of training the unemployed or to give students training in the construction industry practical experience.
- Responding to the PCTs Primary Care Strategy and the introduction of Super Health Centres and taking this into consideration when forming the Housing Strategy.



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	<ul style="list-style-type: none"> <li>• A more systematic approach to identifying sites available for development and ensuring that delays in bringing these forward were minimised.</li> </ul> <p>Following each of the updates the Board discussed the issue of community cohesion and it was noted that the Council was considering establishing a Community Cohesion Forum to identify ways of creating better relationships between different groups within the local community. It was recognised that there was a shortage of English language classes and these often requested by minority groups.</p> <p>It was noted that Neighbourhood Management had held a very well attended 'access to services' event for new Polish migrants and that a further multi agency Crisis Drop-In event for Polish and Romanian communities was to take place on 24 July.</p> <p>Members of the Board were asked to read the recent report by the Community Cohesion Commission and it was agreed that the summary report would be circulated to the Board and suggested that a further discussion take place at the November meeting of the Board.</p> <p><b>RESOLVED:</b></p> <p>To note each of the updates.</p>	H. Part
HSP28.	<p><b>ITEMS OF URGENT BUSINESS: (AGENDA ITEM 11)</b></p> <p><u>Community Engagement Systems for Haringey Strategic Partnership: Revised Proposal to Develop Haringey Community Link</u></p> <p>The Board considered the report above, which was tabled at the meeting by HAVCO and accepted by the Chairman as an urgent item of business.</p> <p>The Board was reminded of the background to the development of Harginey Community Link, namely that following a Review of the provider of the community empowerment network, HarCEN had been derecognised, with effect of 22 March. Consequently the HSP currently had no mechanism for ensuring effective community engagement in the Partnership and its Theme Boards. Therefore a community development advisor had been commissioned to work with the Council, HSP and HAVCO, to develop new proposals and a model for engagement that could be introduced within the current financial year.</p> <p>In response to further consultation it was suggested that mechanisms were required to ensure that any organisations putting themselves forward should be subject to audit by HAVCO and that whilst HAVCO recognised the need to ensure that organisations were genuine, this had to be balanced against the need to ensure that barriers to participation were not created.</p>	

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	<p>In order to address this it was suggested that HAVCO should offer to assist organisations draft Terms of Reference if there were none in place.</p> <p>It was also noted that the paper should be amended to include the Integrated Housing Board.</p> <p><b>RESOLVED:</b></p> <ul style="list-style-type: none"> <li>i) That the proposals set out within the report be adopted</li> <li>ii) That HAVCO assist organisations wishing to be represented on the HSP or its Theme Boards to draw up Terms of Reference, if there were none in place</li> <li>iii) That the paper be amended to include the Integrated Housing Board.</li> </ul>	
<p><b>HSP29.</b></p>	<p><b>PROPOSED DATES FOR MEETINGS IN 2007/8: (AGENDA ITEM 12)</b></p> <p>The following dates for future meetings were noted by the Board:</p> <ul style="list-style-type: none"> <li>• 13 November 2007 at 6pm</li> <li>• 11 February 2008 at 6pm</li> <li>• 8 April 2008 at 6pm</li> <li>• 12 May 2008 at 6pm</li> </ul>	
<p><b>HSP30.</b></p>	<p><b>FUTURE AGENDA ITEMS: (AGENDA ITEM 13)</b></p> <p>The Board noted that partners wishing to put forward items for the next meeting should contact the Committee Secretariat by Monday 8 October 2007.</p>	